

HEARTY WELCOME



1. Brief introduction on Company / Unit- *Leading the way for over 8 decades*

Date : 25 - 27 August 2021

Platform: Virtual

16 Varieties of Cement from One Location

Operating 8 Management systems

Won 46 National Awards in Years FY 18,19,20& 21

Group Profile

- ❖ Started in 1935 by Shri Jaidayal Dalmia
- ❖ Pan India presence in Cement business
- ❖ 4th largest cement manufacturer in India
- ❖ Capacity grown to 30 Million Tons per Annum

Team : P.Balaji, Energy Manager, D.Kumaresan, Head-E&I and R.Rajamohan, Head-Sustainability,PH&Systems

M/s DALMIA CEMENT (BHARAT) LTD, DALMIAPURAM

- **Only Plant in the World , Making 16 Varieties and Operating 8 Management systems**
- **A Pre-independent, first born Indian Cement Plant, has won 46 National Awards in the recent 3 years , including the CII EHS 5 Star / CII National Energy leadership Awards.**
- **Lowest Carbon footprint in the World. (as a Group)**
- **Our Dalmiapuram Green Fuel TSR % in Jan21 touched 25%, Annual Avg.18.7%(20-21) Indian Avg., is @ 4%.**
- **Green fuel/AFR enhancement to replace Fossile is not only part of our National Agenda but also a Global main lever as well towards Carbon Nertrality & to combat climate change challenges.**
- **Water Positivity target – Our DPM Plant is 4.8 times**
- **Carbon Neutral Ambition - Carbon Negative Cement Group 2040.**
- **DPM is the First Green Pro Certification in the Country for PPC**

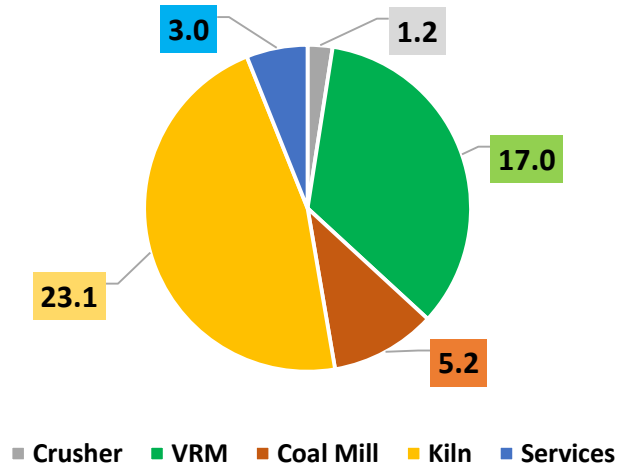
- **First Rank in the country in the CDP League Table .Ranked no.1 cement group globally on business readiness for low carbon transition (Source : CDP Global Cement Sector Report, April 2018)**
- **RE 100 - first cement company in the country to join RE100 (Third amongst all after Tata Motors and Infosys . (RE 100 is a global collaborative initiative of the world's most influential companies committed to 100 per cent renewable power.)**
- **100% renewable power under fossil free electricity initiative – 2030 . (Being one of the greenest cement companies in the world, Dalmia Cement has set an ambitious interim target to increase four-fold its percentage of renewable energy consumption by 2030)**
- **Double energy productivity - 2030 (EP 100)**
- **Renewable biomass and waste to replace fossil fuel use - 2035**
- **Third Indian Cement Company to sign the CSI Charter**
- **Wash Pledge adopting**

Presentation Coverage

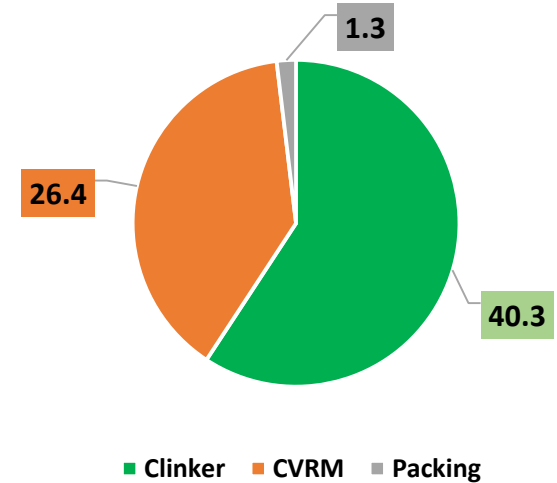
1. Brief introduction on Company
2. Energy Consumption Overview
3. Specific Energy Consumption in last 3 years
4. Information on Competitors, National & Global Benchmark
5. Energy Saving Projects implemented for last 3 years
6. Innovative Projects implemented
7. Utilization of Renewable Energy Sources
8. Utilization of Waste material as fuel
9. learning from CII Energy Award 2020 and Impact of COVID 19
10. GHG Inventorization
11. Green Supply Chain Management
12. Team work, Employee Involvement & Monitoring
13. Implementation of ISO 50001/Green Co/IGBC rating
14. Other information

2. Energy Consumption Overview - FY 20-21

Up to Clinkerisation (KWH/MT)



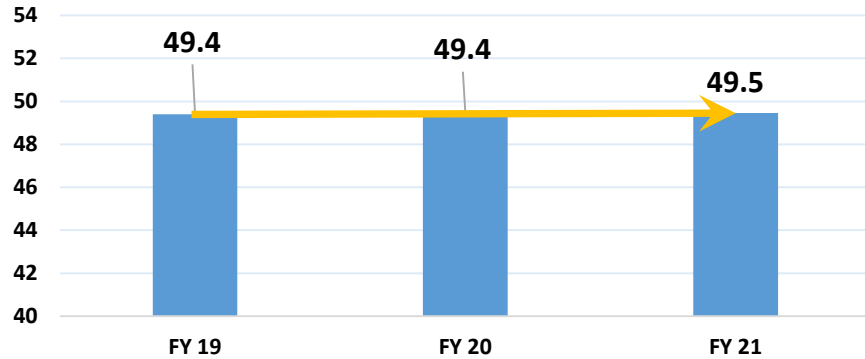
Up to Cement (KWH/MT)



3. Specific Energy Consumption in last 3 years (upto clinkerisation)



Up to Clinkerisation (KWH/MT)

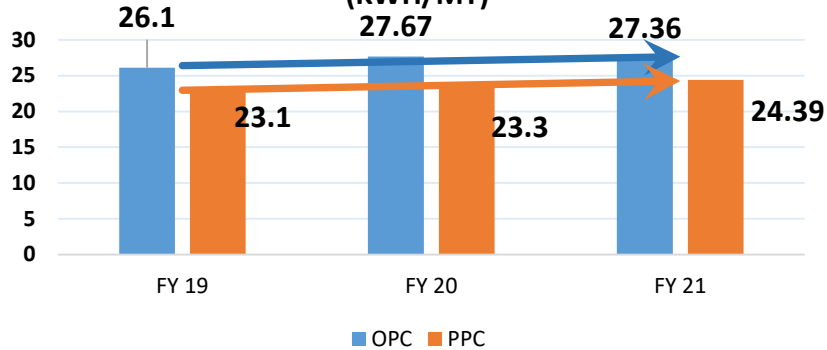


| Section | UOM | FY 19 | FY 20 | FY 21 |
|----------------------|-----------------------|-------------|-------------|-------------|
| Crusher | KWH/MT Matl | 0.83 | 0.84 | 0.84 |
| Raw Mill | KWH/MT Matl | 11.8 | 11.8 | 11.2 |
| Coal Mill | KWH/MT Matl | 56.4 | 53.5 | 55.5 |
| Kiln | KWH/MT Clinker | 21.7 | 22.4 | 23.1 |
| Clinker | KWH/MT Clinker | 46.5 | 46.4 | 46.5 |
| Services | KWH/MT Clinker | 2.9 | 3.1 | 3.0 |
| Total Clinker | KWH/MT Clinker | 49.4 | 49.4 | 49.5 |

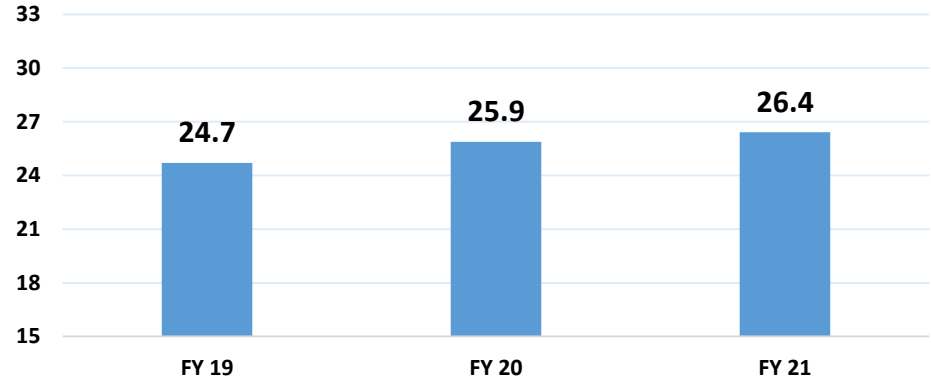
Note: Upto Clinkerisation Power includes Shut down & Services Power

3. Specific Energy Consumption in last 3 years (Cement Grinding) **Dalmia** Bharat Group

Cement Grinding OPC vs PPC (KWH/MT)



Overall Cement Grinding (KWH/MT)

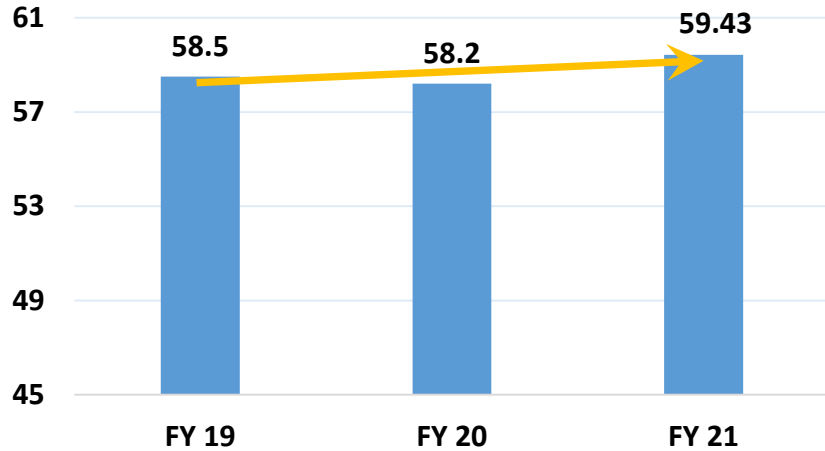


1. **Wet fly ash % increased from 7 % to 11 % in PPC**
2. **OPC blaine increased from 2900 to 3100 based on market requirement**

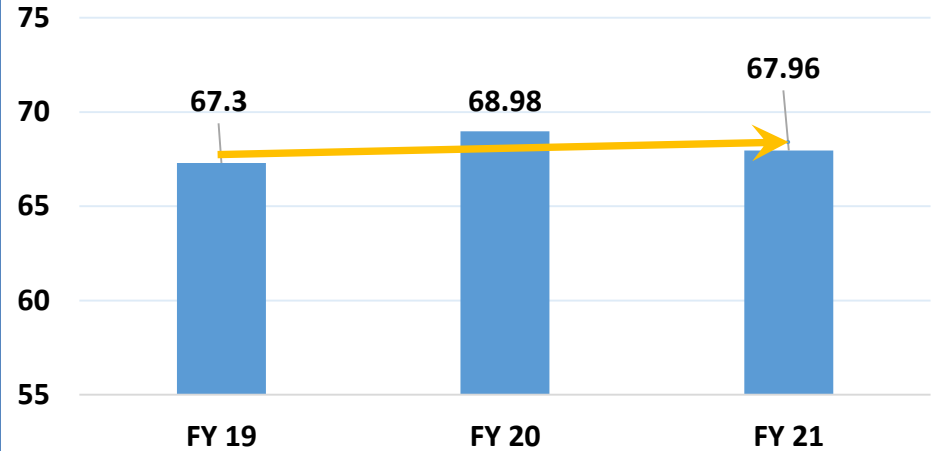
- CC ratio - 1.25 1.17 1.18
- Due to PPC power increase

Upto Cement - PPC & Overall

Up to Cement PPC (KWH/MT)



Up to Cement Overall (KWH/MT)



- Overall Cement power increased due to 4 % WFA increase in PPC cement

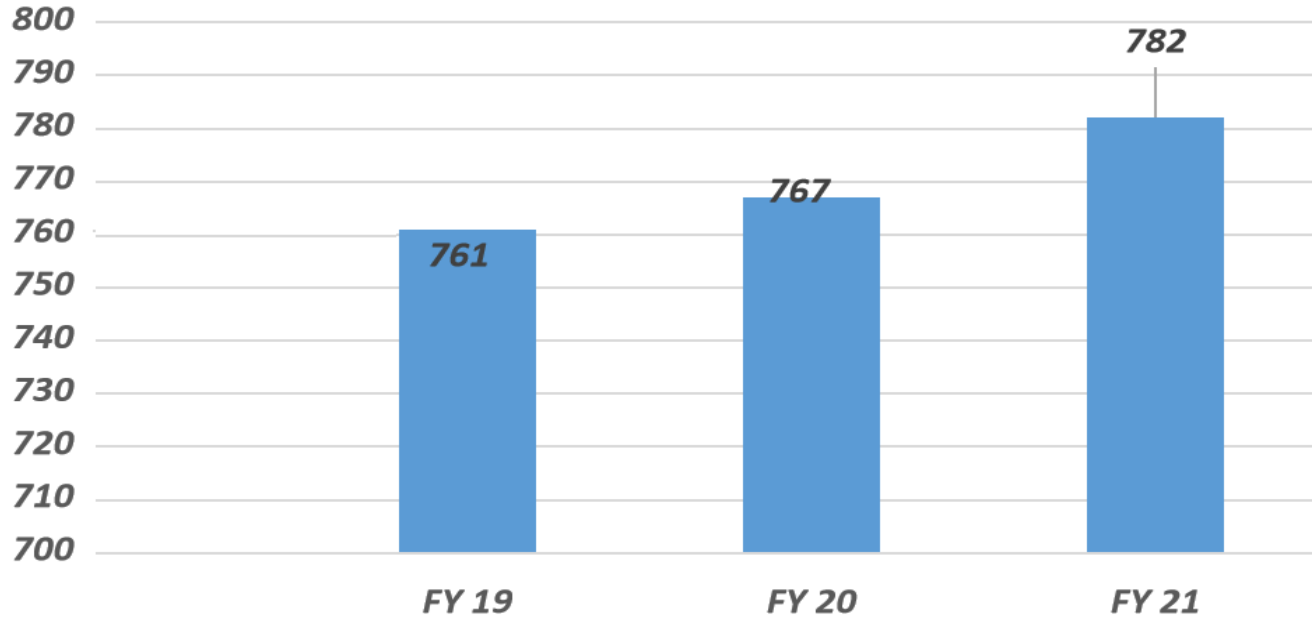
Specific Energy consumption in PPC

| Section | UOM | FY 19 | FY 20 <input type="button" value="v"/> | FY 21 |
|---------------|----------------|-------|--|-------|
| Crusher | KWH/MT Matl | 0.83 | 0.84 | 0.84 |
| Raw Mill | KWH/MT Matl | 11.8 | 11.8 | 11.2 |
| Coal Mill | KWH/MT Matl | 56.4 | 53.5 | 55.5 |
| Kiln | KWH/MT Clinker | 21.7 | 22.4 | 23.1 |
| Clinker | KWH/MT Clinker | 46.5 | 46.4 | 46.5 |
| Services | KWH/MT Clinker | 2.9 | 3.1 | 3.0 |
| Total Clinker | KWH/MT Clinker | 49.4 | 49.4 | 49.5 |
| Cement Mill | KWH/MT Ceme | 23.1 | 23.3 | 24.4 |
| Packing | KWH/MT Ceme | 1.36 | 1.31 | 1.3 |
| Total Cement | KWH/MT Ceme | 58.5 | 58.2 | 59.4 |

Specific Energy consumption in OPC

| Section | UOM | FY 19 | FY 20 | FY 21 |
|---------------|-----------------|-------|-------|-------|
| Crusher | KWH/MT Material | 0.83 | 0.84 | 0.84 |
| Raw Mill | KWH/MT Material | 11.8 | 11.8 | 11.2 |
| Coal Mill | KWH/MT Material | 56.4 | 53.5 | 55.5 |
| Kiln | KWH/MT Material | 21.7 | 22.4 | 23.1 |
| Clinker | KWH/MT Clinker | 46.5 | 46.4 | 46.5 |
| Services | KWH/MT Clinker | 2.9 | 3.1 | 3.0 |
| Total Clinker | KWH/MT Clinker | 49.4 | 49.4 | 49.5 |
| Cement Mill | KWH/MT Cement | 26.1 | 27.7 | 27.4 |
| Packing | KWH/MT Cement | 1.36 | 1.31 | 1.29 |
| Total Cement | KWH/MT Cement | 74.5 | 76.0 | 74.7 |

SHC (Kcal/Kg clinker)



1. Lesser OPC volume and special clinker production in H1 of FY21 during low volume
2. Increase in SHC due to high moisture content in RDF (upto 35 %) and Paper mill plastic (upto 50 %)

4. Information on Competitors, National & Global Benchmark

| Energy Bench Marking | | |
|----------------------|---|-------|
| Sl. No. | Section | |
| A | Electrical Power Consumption | |
| 1 | LS CRUSHER (Kwh/MT of Limestone) | 0.58 |
| 2 | RAW MILL (Kwh/MT of Rawmeal) | 10.80 |
| 3 | COALMILL (Kwh/MT of Coal) | 15.63 |
| 4 | KILN (Kwh/MT of Clinker) | 19.04 |
| 5 | SPC Upto Clinkerisation (Kwh/MT of Clinker) with Shutdown Power | 42.5 |
| 6 | PACKING PLANT (Kwh/MT of Cement) | 0.65 |
| B | Fuel Consumption (Kcal/Kg of Clinker) | 676 |

| Energy Bench Marking | | |
|---|-------------------------------------|------------------------------------|
| Parameters (20-21) | Electrical SEC (kWh / T of Cement) | Thermal SEC (kcal / kg of Clinker) |
| Comparison of specific energy consumption (SEC) | | |
| SEC : Dalmia Dalmiapuram | 67.9 | 782 |
| SEC Values for Competitor - 1 | 56.14 | 676 |
| SEC Values for Competitor - 2 | 61.40 | 682 |
| SEC Values for Competitor - 3 | 61.65 | 682 |
| National Benchmark for SEC : | 56.14 | 676 |
| International Benchmark for SEC : | 62.0 | 660 |

Project Lined up for Increasing TSR , SPC & SHC reduction

1. Line-1 Cooler upgradation
2. Line-2 Calciner height increase for achieving residence time 12 Sec
3. Chlorine bypass system
4. Preheater fan and Bag house fan modification
5. Coal mill Classifier upgradation for reducing SPC
6. Line-2 Top cyclone modification for improving efficiency

5. Energy Saving Projects implemented for last 3 years

| Year | No.of Proposals | Investments Rs.Million | Savings Rs.Million | Pay Back Months |
|---------|-----------------|---------------------------|-----------------------|--------------------|
| 2018-19 | 14 | 86.28 | 65.91 | 16 |
| 2019-20 | 29 | 107.87 | 107.72 | 12 |
| 2020-21 | 8 | 420.7 | 151.18 | 30 |

6. Innovative Projects implemented

Innovation 1 – Increasing AFR from 15 % to 25 %

Existing System :-

1. Belt conveyor feeding system from storage area to precalciner .
2. Shredder and Feeding conveyor capacity – 15 TPH
3. Shredder output size < 100 mm in 2D
4. Indigenous double flap with minimum false air while feeding AFR
5. Uneven feeding of AFR based on shredder output

New System :-

1. Increased the Belt speed to improve capacity from – 15 TPH to 25 TPH
2. New shredder with recirculation / screen arrangement
3. Shredder output size < 60 mm in 3D
4. Uniform feeding of AFR via Extractor with calibrator
5. 100 % leak proof motorised double flap

AFR Pre-Processing unit

1. Receipt material Storage



3. Eco star screen



2. Imported shredder



4. <60mm size collected in tipper



AFR Co-Processing unit

1. Shredded material Storage Shed



3. Conveying Belts 315 m



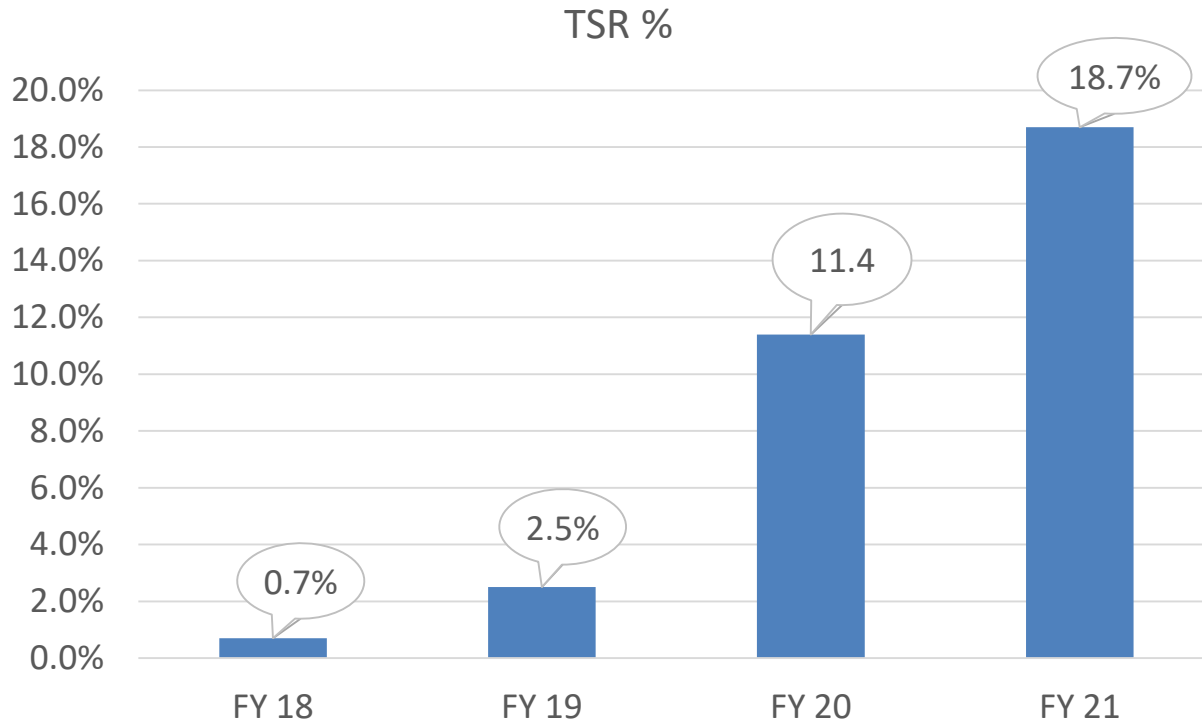
2. ATS extractor cum weigh



4. ATS Double flap



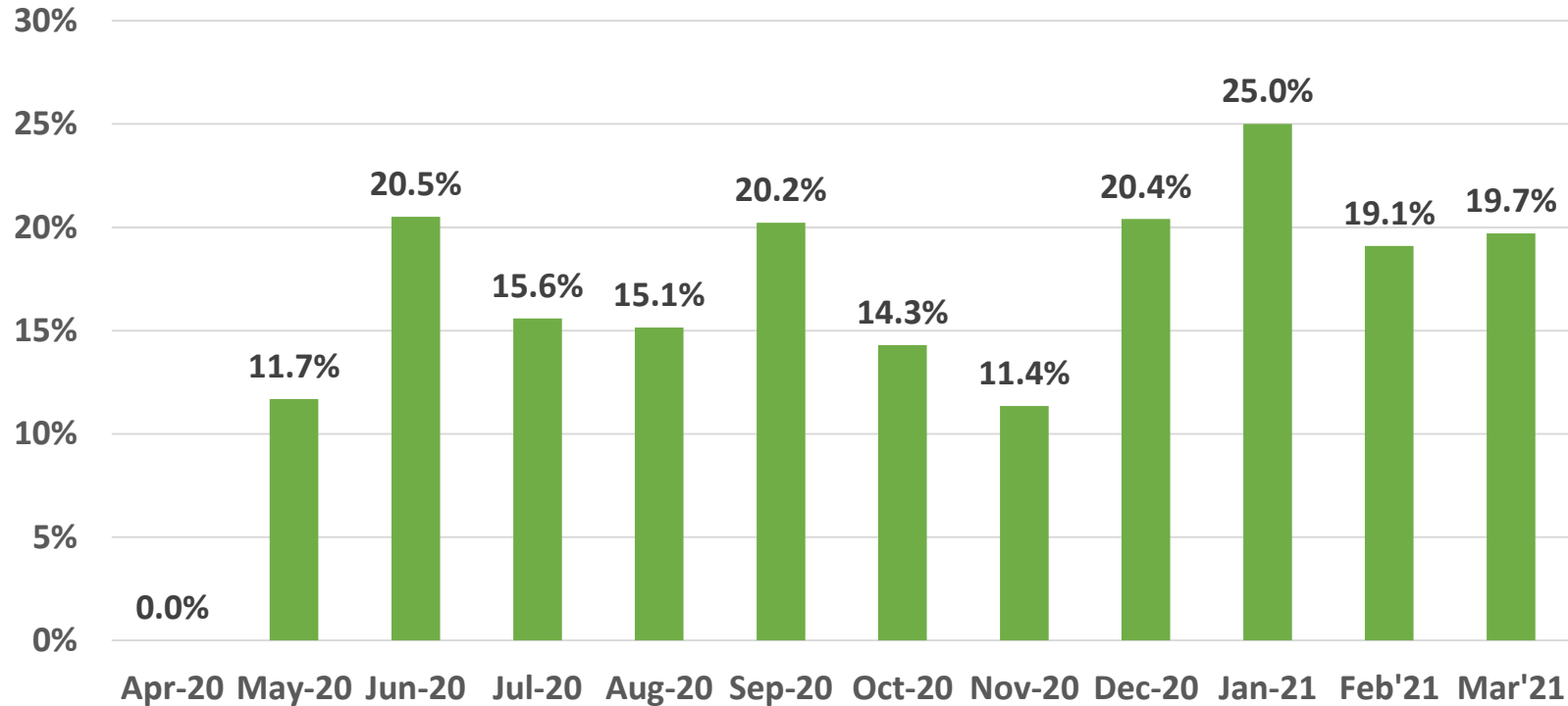
Innovation 1 – TSR Trend



| Year | Quantity (MT) |
|-------|---------------|
| FY 18 | 1761 |
| FY 19 | 8071 |
| FY 20 | 23463 |
| FY 21 | 46599 |

Innovation 1 – TSR Trend FY - 21

FY 21 TSR %



Project 2 – Line-2 cooler upgradation

Challenges:

- Reducing the Cooler Heat loss
- Higher cooler outlet Clinker Temperature above 200 deg C

Action Taken :

- * Replacing Grate cooler with new generation IKN Pendulum cooler
- * Reduce Cooler loading to 45 MTPD/M2 with increase in cooler area

Results :

- SHC reduced by 41 Kcal/Kg clinker
- Achieved savings of 22044 Million Kcal in rupees 234 lakhs per annum



Project 3 – Upgradation of Coal Mill Fan DOL to VFD System

Challenges:

Line-1 Coal mill fan is operating in constant speed mode with damper for controlling the air flow leading to damper losses

Action Taken :

- * Provided VFD for the motor to control the speed as per process requirement
- * Removed the inlet damper from line to avoid pressure drop
- * Now Fan is operating with reduced speed till 680 rpm without disturbing plant operation.

Results :

Achieved savings of 18250 KWH per annum (12.65 Units/Hr)



Project 4 – Replacement of HPSV Light Fittings by LED lights in Plant Area in Line-I & 2

Challenges :

- * Non-Energy Efficient light fittings are in use
- * Premature Failure is more during rapid cycling
- * Non - Eco Friendly
- * Poor performance in Low voltage

Action Taken:

Total Plant Light Fittings were replaced with LED

Result:

| | Line 1 Plant | Line 2 Plant |
|---|--------------|--------------|
| Avg Lighting consumption (Oct 20 -Apr 21) | 34568 | 70249 |
| Avg Lighting consumption (May 21 -Jun 21) | 31498 | 64823 |
| Savings/Month | 3070 | 5426 |
| Savings/Year | 36840 | 65112 |



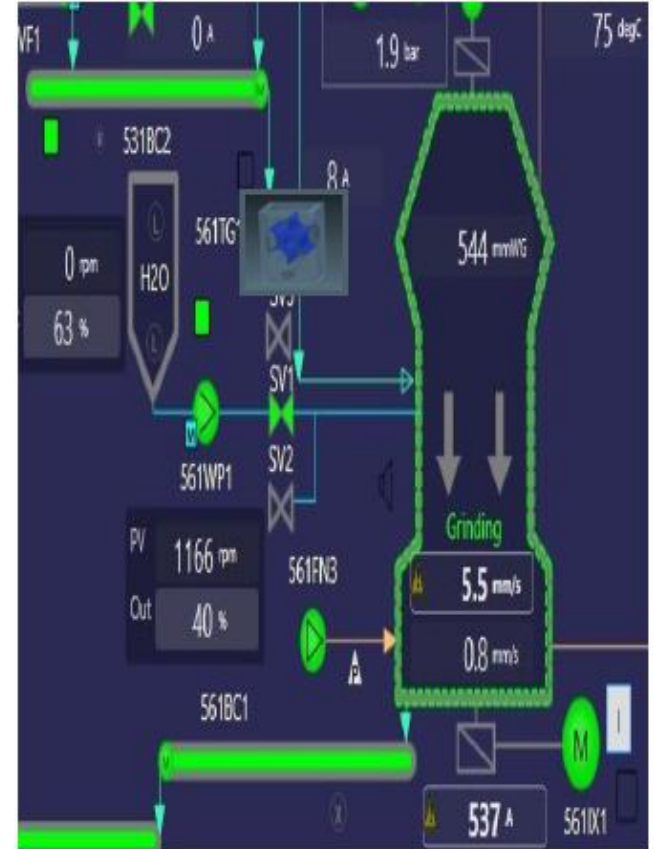
Project 05 - Conversion of 3KS to Star feeder

Challenges:

Huge false air entry in CVRM-1 mill feeding point. Because of 3KS (Triple flap gate with hyd.power back) system is not working properly and allowed huge amount of false air. Also it will impact mill fan power and flow.

Action Taken:

CVRM-1 mill feeding system modified with rotary air lock instead of triple flap feeding gate with hydraulic power pack for reducing false air and eliminate complicated system for easy maintenance. due to this above modification false air reduced from 22% to 13% and also 2 drives (1 belt conveyor + 1 triple flap gate) eliminated



Savings:

Reduction in Mill Fan Power Consumption- 70 Units /Hr

| Total Savings (Units /Hr) | Power Cost (Rs. / Unit) | Running Hrs in FY (18-19) | Annual Savings, (Rs. Lakhs/year) | Investment Cost (Rs. Lakhs) | ROI (Months) |
|------------------------------|----------------------------|------------------------------|-------------------------------------|--------------------------------|-----------------|
| 70 | 4.85 | 5614.5 | 19.06 | 17 | 10.70 |

Optimization of Package AC & Lighting power - LORAWAN Technology

Back Ground:

- AC's were functioned based on return air temperature (respective location temperature will always be 1 to 2 Deg lesser than AC room temperature).
- Lighting controls are based on timer / LDR /Manual operation at various locations.

Action Taken:

- **Researched for Digital solution** to optimum utilization of AC and lighting
- Automated the Package AC's and Lighting operations - **LoRaWAN technology**.

| Package AC Details | | |
|--------------------|----------------|-------------|
| Sl.No | Location | Capacity TR |
| 1 | Line 2 - CCR | 34 |
| 2 | Line 2 - RTC | 22 |
| 3 | Load center 2 | 51 |
| 4 | BAG HOUSE LC | 34 |
| 5 | Load Center 1 | 103.5 |
| 6 | CVRM 2 LC | 22 |
| 7 | CCR-1 BUILDING | 140 |
| 8 | Commercial | 11 |
| 9 | ACCOUNTS | 22 |
| 10 | Admin Building | 22 |
| 11 | CVRM-1 | 11 |
| 12 | EDP | 17.5 |
| 13 | VRM-2 | 17.5 |
| | Total | 507.5 |

Optimization of Package AC & Lighting power - LORAWAN



Technology

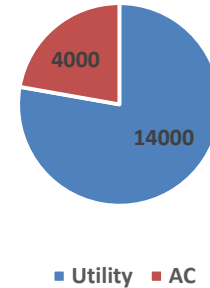
Benefits:

- Reliability Improvement (malfunctioning / breakdowns avoided)
- Alert message for system malfunction.
- Improved Efficiency.
- Increased Transparency.
- Better Customer experience & felxibility.

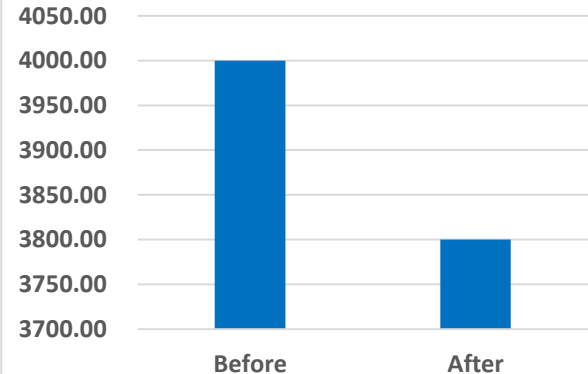
Savings:

- Annual Savings of 0.73 Lakh Units.
- Operation & Maintenance Cost reduction of Rs. 4 Lakhs / Year
- ROI of 30 Months.

Power Consumption (in units)



Ac's Power Consumption (in Units)



Need for Replacement

1. Fine clinker dust accumulation
2. Temperature loss (180 deg C) between Kiln hood and Precalciner end due to damage of expansion joints and refractory
3. Lesser TAD flow and temperature
4. High SHC
5. TAD damper jamming / stuck up

After Refractory replacement

1. No Fine clinker dust accumulation
2. Temperature loss reduced to < 60 deg C
3. Increase in heat recuperation
4. SHC saving of 15 Kcal/Kg clinker
5. Flexible operation of TAD damper

Refractory Replacement in TAD



Damaged and fine clinker dust
in TAD



TAD Duct replacement 45 M



New Refractory installation for 65 M

7. Utilization of Renewable Energy Sources

Renewable energy -

RE 100

- Wind Mill
- We had installed windmill Farm - First in Cement Plant in the Tamil Nadu. Location and Capacities are as mentioned as below:



- Site-I : In

Muppandal, Kanyakumari District

Capacity : 11.5 MW

- Site-II : In Karungulam Village at Thirunelveli District

Capacity : 5.025 MW



7.Utilization of Renewable Energy Sources

| Replacement of Electrical Energy with Renewable Energy | Annual Energy Generated in 2018-19 (million kWh) | % Share | Annual Energy Generated in 2019-20 (million kWh) | % Share | Annual Energy Generated in 2020-21 (million kWh) | % Share |
|--|---|-------------|---|-------------|---|-------------|
| Wind Energy | 24.3 | 16.6 | 23.3 | 15.9 | 21.9 | 14.9 |
| Replacement of Thermal Energy with Renewable Energy | Equivalent Annual Fuel Savings in 2016-17 (million kcal/year) | % Share | Equivalent Annual Fuel Savings in 2017-18 (million kcal/year) | % Share | Equivalent Annual Fuel Savings in 2018-19 (million kcal/year) | % Share |

RE 100 - first cement company in the country to join RE100 (100% renewable Power by 2030).
Including WHRS 7 MW under Installation, Solar 5 MW under Installation out of 10 MW Approved.

SHARING BETWEEN DPM & ALR Plant

8. Utilization of Waste material as fuel

| | FY19 | FY20 | FY21 |
|--------------------------|------|-------|--------|
| Biomass | - | 3,907 | - |
| Carbon Black | 5237 | 1,357 | - |
| Chocolate Wrapper | 109 | 33 | - |
| Emery Paper Waste | 34 | 23 | - |
| Cpp ash | 1549 | - | - |
| Foot Wear Waste | 3574 | 3,347 | 4,057 |
| FRP Waste | 285 | 361 | 203 |
| High Ash Waste Mix Solid | 57.3 | 1,977 | 887 |
| Julie Flora | - | 140 | - |
| MSW | 48 | - | - |
| Oil Soaked Cotton Waste | - | 573 | 740 |
| Plastic Waste MLP | - | 240 | 4145 |
| PP Waste | 1261 | 7,131 | 10,706 |
| Pyrolysis Oil Emulsion | 27 | - | - |
| RDF | - | 7,648 | 22,446 |

AF quantity (In addition we have done 15800 MT of Lime sludge in FY 20&21)

| | FY19 | FY20 | FY21 |
|------------------------|------|-------|---------------|
| Resin Waste | - | - | 530 |
| Rubber & Elastic Waste | - | 59 | 160 |
| Rubber & Foam Waste | - | - | 293 |
| Shredded Biomass Waste | - | 227 | - |
| Spent Wash | 2959 | 1,136 | 448 |
| Tyre Chips | - | - | 191 |
| Used PP Bag | - | 15 | 54 |
| Was. Mix. Liq | 40 | 439 | 367 |
| Was. Mix. Sol | | 160 | - |
| GEPIL | 3811 | - | - |
| Palm Bunch | 130 | - | - |
| Organic liquid | - | - | 133 |
| ULB plastics | - | - | 266 |
| SCF | - | - | 81 |
| ETP sludge | - | - | 7 |
| Paint Sludge | | | 21 |
| Grinding sludge | - | - | 18 |
| Shredded RDF | - | - | 194 |
| Liquid Waste | | | 650 |
| | | | 46,599 |

9. Learning from CII Energy Award 2020 and Impact of COVID 19

1. Complete upgradation of conventional lights with LED lighting in plant.
2. Automation of AC and lighting system control through cloud-based technology
3. High energy efficiency IE3 Motors in place old low efficiency motors
4. High efficiency - 3 / 5 star rated Air conditioner.
5. High energy efficiency impeller for main process fan.
6. Usage of high chlorine content alternate fuel – Based on chlorine balance.
7. Installation of Pre-processing system for making Uniform quality of AFR
8. Handling / Addition of lime sludge in crusher
9. Installation of ATS make double flap, cycle time reduction from 14 S to 6 S
10. Installation of ATS extractor cum weigh feeder, for uniform feeding to reduced PC temperature fluctuation
11. Full-fledged laboratory for AFR analysis

Impact of COVID 19

Several Energy efficiency Projects implemented during Covid period, including the ones below

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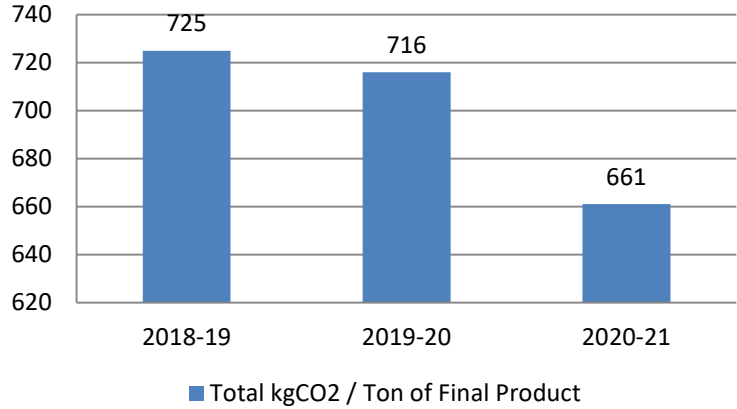
1. Air conditioners operation limited to only PLC,UPS, Server rooms and all other area's switched off.
2. All P & V - (pressurization and ventilation) system switched off
3. Silo top aeration blowers operation optimized
4. Lighting ON only in essential area's and all other locations switched OFF
5. Water pumps and compressors operation restricted
6. DG house - hot stand by equipment's switched off
7. Further, Utilizing lock down period availability, we had a brainstorming sessions on energy efficient measures and several measures initiated, including WHRS 7 MW under Installation, Solar 5 MW under Installation out of 10 MW Approved. Green Fuel Maximization Annual Average (TSR 18.7% in 20-21 & 25 % in a month as Monthly average) in-spite of COVID. Further, several brainstorming sessions and conceptual planning carried out towards Carbon Net Zero Roadmap , which is under various stages of progress.

10. GHG Inventorization

GHG Emission - Low Carbon Technology Road Map- Dalmia Cement & IFC Disclosure to Public thro' Dalmia Sustainability Report



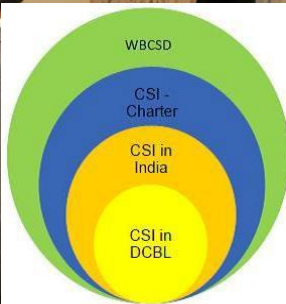
Total kgCO₂ / Ton of Final Product



Partnership with IFC and CII

Our Group CEO (Cement) Shri.Mahendra Singhi represented india at the Highlevel signing ceremony of Paris Agreement on Climate Change.

MD Signing the new Charter at Seoul , Oct 2012



11. Green Supply Chain Management

| Sl. No. | Projects Implemented | Investment Made (Rs In Million) | Benefits Achieved | Description |
|---------|---|---------------------------------|---|---|
| 1 | <p>Electronic Proof of Delivery (E- POD)</p> <p>An electronic proof of delivery (E-POD) is a digital format (usually PDF) of a traditional paper Delivery Order or Delivery Note.</p> <p>An E-POD is the electronic form of such a paper document, and it is a fast-growing trend and our DCBL Dalmiapuram Plant implemented the E-POD System</p> | 1.15 | E-PODs saves time, prevents disputes, and reduce the company's carbon footprints. | A delivery order or delivery note is required to facilitate a delivery and upon a successful delivery which consists of handing over of goods from the driver to the end recipient, a signature or some endorsement is collected on the paper document as a delivery. This proof of delivery is essential for subsequent billing of the customer and serves as an important acknowledgment to mark the delivery as completed. An E-POD is the electronic form of such a paper document, and it is a fast-growing. |

Green Supply Chain Management

| Sl. No | Projects Implemented | Investment Made (Rs In Million) | Benefits Achieved | Description |
|--------|---|---------------------------------|---|--|
| 1 | Radio Frequency Identification (RFID) implemented in yard IN / OUT ,Cement gate IN / OUT, Line1 & Line 2 packing House IN / OUT . | 4.7 | <ol style="list-style-type: none">1.Capture vehilce time at various stages in the plant, uniformly and consistently.2. Identify areas leading to increase in Plant OET & vehicle TAT.3. Faster customer service result in increase in P2D 4 | <p>It gives better clarity and position / location of truck from yard in to yard out.</p> <p>Ø This gives visibility of trucks available at parking yard with order placed / want of order truck details. Ø Through RFID security guards save time to create yard slip by auto generating trip register. Ø DPM plant & cement business highly adopted with digitization and helped business lot in speed / accuracy.</p> |

Green Supply Chain – Cement Bulker %

| | FY 18-19 | | FY 19-20 | | FY 20-21 | |
|--------------------|-------------------|----------|-------------------|----------|-------------------|----------|
| Bag/Bulk | Dispatch Quantity | Avg. | Dispatch Quantity | Avg. | Dispatch Quantity | Avg. |
| | | Distance | | Distance | | Distance |
| BAG | 1828075 | 172 | 555909 | 321 | 482793 | 308 |
| BULK | 507459 | 325 | 1503508 | 314 | 1586447 | 314 |
| Grand Total | 2335534 | 196 | 2059417 | 316 | 2069240 | 316 |



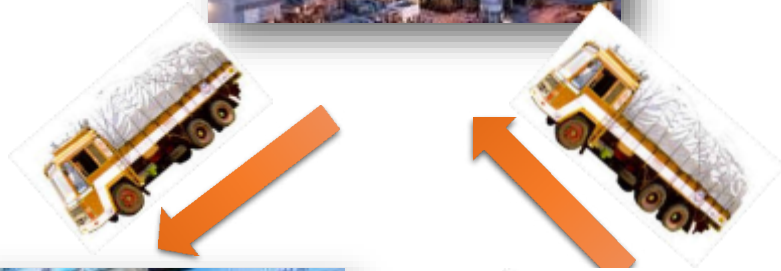
Bulker Quantity Increased - 82939 MT

Fuel Savings - 57224 Ltrs. x Rs.93 / Ltrs. of Diesel

Cost Saving - 53.22 Lakhs

Green Supply Chain – Back Hauling %

Plant



Results:

- ✓ Increased Backhaul Quantity = 69722 MT
- ✓ Fuel Savings = 92994 Ltrs. x Rs.93 / Ltrs. of Diesel
- ✓ Cost Saving = 86.48 Lakhs/annum

Distributor

Pet-coke from Karaikal



Green Supply Chain

Replication of Best Practices /

Reverse logic system for Limestone & Gypsum trucks

- Round Trip - Rs.126/Ton Straight Trip - Rs.200/Ton
- Savings - Rs.74/Ton Average Receipt/Day - 2400 Tons
- Installation of GPS tracking system, Monitoring of Supplier Rating Green Policy followed in our Purchase Order
- Green Purchasing: Polyethylene sheet used in packaging shall be more than 20 microns. Packing of material should be in good condition & it should be of bio- degradable material wherever possible
- Dalmia Cement encourages to re-use, re-cycle material
- PLMS (Plant Logistics Management System) Implementation
- RFID (Radio Frequency Identification) Reader
- FT (Freight Tiger)Tracking Consent
- FT IVR (Freight Tiger Interactive Voice Response) / E-POD
- Depot on Wheels/ Stacking on Platform in plant to reduce OET (**TAT reduced to 4.5 hrs**)

Green Purchasing Policy & in Purchase order

Dalmia Cement (Bharat) Limited, Dalmiapuram

Green Purchase Policy

1. Aim at making our value chain environmental friendly and responsible.
2. Committed to comply with the requirements of local laws and regulations related to environment in which it operates and from where it sources any material, product or services.
3. Realize that the scope and nature of operations of our suppliers vary and hence emphasis on these principles may vary accordingly.

The following shall be followed at DCBL, Dalmiapuram shall:

Energy:

- a. All new purchases of electronic items & energy-using appliances shall be energy efficient equipment's.
- b. All copiers and printers purchased or leased shall be capable of double-sided copying/printing.
- c. Complete phase out of incandescent, fluorescent light sources & CFL bulbs into LED.
- d. Insisting suppliers strive towards enhancing the efficiency and performance of the equipment and processes by continual improvement, monitoring and assessment of technology.
- e. Identifying the scope of replacing conventional sources of energy with sustainable and renewable sources in their operations thereby fighting for climatic change.

11. Please mention the HSN code of the material being supplied on the invoice clearly.
12. DCBL reserves the right to recover the GST charged on any of your invoice(s), if it comes to our notice that the same has not been deposited with the Govt.
13. The invoice shall show clearly whether they cover "part order" or balance order and shall indicate the item number as well as DCBL Purchase order number clearly.
14. Avoid any spillage / leakage of material during loading, transit and unloading.
15. Material Safety Data Sheet (MSDS) to accompany with the material, especially for all hazardous material & notified as per Government rules in effect.
16. The equipment#s used for manufacturing, calibrating our supplies / servicing our machine(s) should have valid master calibration certificate. The same is to be share with us on request. For all calibration activities, you should have a valid NABL / QMS certification.
17. Green purchasing: Any plastic materials used in packaging shall adhere to the "Plastic Waste Management Rule - 2018. Packing of material should be in good condition & it should be of bio-degradable material wherever possible.
18. Dalmia Cement encourages all its stake holders to reduce, re-use, re-cycle all possible packing material etc, to

Our GST REG No: 29AADCA9414C1ZV CST No: Our TIN No: CENTRAL EXCISE REGN No: ECC.No: PAN No: RANGE & COMMISSIONARATE: & , DIVISION: CORPORATE IDENTITY NUMBER: U65191TN1996PLC035963

12. Team work, Employee Involvement & Monitoring

Team Work in Encon / Monitoring & Reporting / Employee Involvement in Encon

| | | LINE 2 PLANT POWER STATEMENT | | | | | | |
|------------------------------------|---------------------------------------|------------------------------|---------------------|-----|--------|---------|-----------|--|
| | | 01-May-21 | | | | | | |
| Plant Sections | KWH Consump | Run Hrs | Production (tonnes) | TPH | KWH/hr | KWH / T | Mar'21 BP | |
| Crusher_4 | | | | | | | | |
| Crusher 4 - Total | 6670 | 12.3 | 8162 | 664 | 542 | 0.82 | 0.77 | |
| Section Stoppage Power | | | | | | | | |
| Crusher-4 with Stoppage Power | 6670 | 12.3 | 8162 | 664 | 542 | 0.82 | 11.78 | |
| LS Crusher with Stoppage Power OPC | 6670 | 12.3 | 8162 | 0 | 542 | 0.82 | | |
| LS Crusher with Stoppage Power SPL | 0 | | | 664 | 0 | 0.00 | | |
| | LS TO CLINKER(without Stoppage) | | | | | 1.18 | | |
| | LS TO CLINKER(with Stoppage) | | | | | 1.18 | | |
| | LS TO CLINKER(with Stoppage) OPC | | | | | 1.18 | | |
| | LS TO CLINKER(with Stoppage) SPL | | | | | 0.00 | | |
| VRM 3 Section | | | | | | | | |
| Main drive | 24476 | 18.10 | 5328 | 294 | 1352 | 4.59 | 11.78 | |
| Mill Fan | 29646 | 18.1 | 5328 | 294 | 1638 | 5.56 | | |
| Auxiliaries | 9780 | 18.1 | 5328 | 294 | 540 | 1.84 | | |
| VRM 3 - Total | 63902 | 18.1 | 5328 | 294 | 3531 | 11.99 | | |
| Transfer Power to KHD | | | | | | | | |
| Total FLS Raw Mill Power | 63902 | 18.1 | 5328 | | | 11.99 | | |
| Section Stoppage Power | | | | | | | | |
| VRM 3 with Stoppage Power | 63902 | 18.1 | 5328 | 294 | 3531 | 11.99 | 11.99 | |
| OPC | 63902 | 18.1 | 5328 | 294 | 3531 | 11.99 | | |
| OWC + SRPC | 0 | | | 0 | 0 | 0.00 | 18.23 | |
| | RAW MEAL TO CLINKER(without Stoppage) | | | | | 18.23 | | |
| | RAW MEAL TO CLINKER(with Stoppage) | | | | | 18.23 | | |
| | RAW MEAL TO CLINKER OPC | | | | | 18.23 | | |
| FLS_KILN Section | | | | | | | | |
| | RAW MEAL TO CLINKER OWC + SRPC | | | | | 0.00 | | |
| Bag House Fan | 9595 | 19.70 | 3308.00 | 168 | 487 | 2.90 | 22.61 | |
| Pre heater Fan | 31504 | 19.7 | 3308 | 168 | 1599 | 9.52 | | |
| Kiln Main drive | 5221 | 19.7 | 3308 | 168 | 265 | 1.58 | | |
| Cooler vent Fan | 5651 | 19.7 | 3308 | 168 | 287 | 1.71 | | |
| Cooler fans & Grates | 12692 | 19.7 | 3308 | 168 | 644 | 3.84 | | |

Team Work Involvement of employees

- ✓ Suggestion Scheme
- ✓ Good Work Award
- ✓ Long Service Award
- ✓ Employee of the Month
- ✓ EOM Training and Dinner
- ✓ Workers Education Class
- ✓ Nomination for Tamilaga Arasin Uyarnta Ulaipalar Virudhu
- ✓ Safety Quizzes in Gate Meeting
- ✓ Safety Messages Sharing in Gate Meeting
- ✓ Productivity week/ Environmental Day Celebrations Various Contests
- ✓ National Safety Day Celebrations Various Contests
- ✓ Health & Safety Committee Meeting Members Participation
- ✓ Various External Awards Participation
- ✓ Birthday Fiesta/Long service Mass Tree Plantation
- ✓ Trained for New Safety Approaches



13. Implementation of ISO 50001/Green Co/IGBC rating



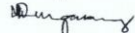
IS/ISO 50001:2018, Green Pro Certification

|  भारतीय मानक ब्यूरो BUREAU OF INDIAN STANDARDS MANAGEMENT SYSTEMS CERTIFICATION | | FORMS |
|--|--|---|
| TITLE: <i>Brief Audit Report</i> (Initial/Renewal/Surveillance/Special Audit) | | |
| DOC: MSC-F6.4-44 | ISSUE: 01 | DATE: April 2019 |
| Prepared By: | | Approved By: DDG(MSCD) |
| (To be submitted to MR/CEO) | | |
| 1. | Reference | ENL-6000035.1 |
| 2. | Name of the Organization | M/s Dalmia Cement (Bharat) Ltd., |
| 3. | Address | Dalmiapuram Tiruchirappali Dist 621651 |
| 4. | Type of audit | Third Party - Recertification Audit |
| 5. | IS/ISO | IS/ISO 50001:2018 |
| 6. | Date(s) of audit | 20-22 July 2021 |
| 7. | No. of NC's raised | Major : Nil Minor : Nil No. of NCs pending : No pending action |
| 8. | Concerns raised | None |
| 9. | Observation (report of conformity of the organization's management system with certification/registration requirements and effectiveness of the management system) | Implementation of Energy Management System as per IS/ISO 50001:2018 were found to be effective and also meet the requirements of the above standard and to firm's documented information. |
| 10. | Conclusion/recommendation of the audit | Based on the audit findings the audit team unanimously Recommends Recertification of Energy Management System as per IS/ISO 50001:2018 Licence for the scope sought by the firm. |

You are requested to give your comment, if any, on the above report and the findings of the audit within 7 days to MSCO(R). Root Cause Analysis to be carried out and corrective actions taken shall be informed to MSCO with 30 days. Please also give your comments on the performance of the auditors.

R. Rangasamy
 22/07/21
 (R. R. Rangasamy)

CEO/MR

Signature:

 Name: T. Rangasamy
 Team leader:
 Date 22.07.2021



Energy Management System Certification
 IS/ISO 50001:2018

Dalmia PPC - Green Pro Certified by CII

Implementation of ISO 50001/Green Co/IGBC rating

Keys to Success By Implementation of ISO 50001:2018

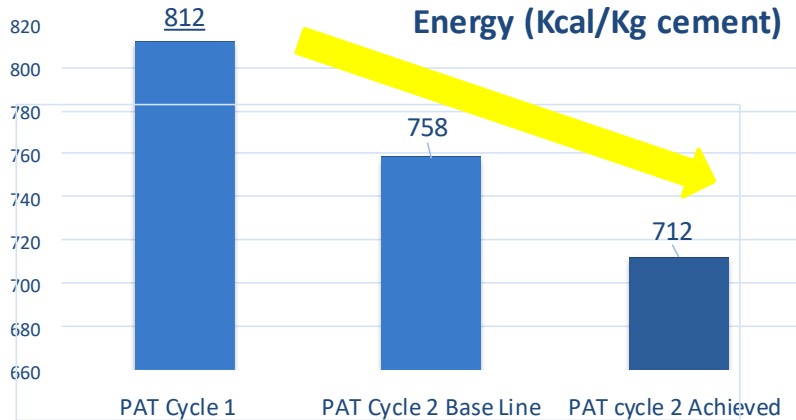
- ✓ *Well defined energy policy to become excellent energy efficient plant*
- ✓ *Gap analysis for the targets and corrective actions for achieving the targets.*
- ✓ *Energy task force team consisting of people at different levels.*
- ✓ *Systematic approach to improve the energy performance*
- ✓ *Periodical review by top management.*
- ✓ *Availability of advanced tools like Expert optimizer & online reporting , etc.*
- ✓ *Inter-departmental cross-functional energy audits.*
- ✓ *Active participation in national level energy management programs, workshops.*
- ✓ *Young enthusiastic work force always quick to learn and eager to innovate and implement out-of-the-box ideas.*
- ✓ *Reduction of GHG Emission & Carbon footprint*

14. Other Information

1. Line 1 Cooler Upgradation to reduce SHC investment of 26 Crs – Target – May 2022
2. Increase in AF TSR % by 18.7 % in FY 21 and 20 % by 2022.
3. RE 100 - first cement company in the country to join RE100 (100% renewable Power by 2030)
4. Line 1 Old Silos Extraction automation Project
5. Lowest Carbon footprint in the World
6. First Rank in the country in the CDP (Carbon disclosure Plan) League Table
7. Double energy productivity - 2030 (EP 100)
- 8.. Renewable biomass and waste to replace fossil fuel use – 2035
9. Water Positivity target – As Group 5 times Water Positive
10. Carbon Neutral Ambition - Carbon Negative Cement Group 2040 of Cement

Conclusion

1. Won 46 National Awards in the recent 3 years from CII and other Agencies.
2. Our AFR TSR at present is @ 18.7 % YTD thro' Solid Fuel .
(An uniqueness in Sustainability domain , not only with replicable inhouse innovations but also contributing to our National & Global Climate Change Agenda by already meeting Low Carbon Tech Raod map Target & a green solution for the waste management)
3. PAT Cycle Gtg



Our Manthra

**We have never said “Yes to No”
(Made the impossible, Possible)**